Seven compelling reasons to build support for the arts in Georgia.



Citizens Report 2003

"The arts enhance our quality of life, deepen our culture, and help strengthen our unity as fellow citizens. Georgians are fortunate to live in a state that is abundant with natural beauty, bountiful in talent, and rich with imagination and creativity."

- Governor Sonny Perdue

An impressive return on Georgia's investment

Fifty years ago, the Georgia General Assembly appointed a special study commission to examine how Georgia supports the arts. Now, a half-century later, the Georgia Council for the Arts is asking the exact opposite: *How do the arts support Georgia*?

It's an important question. Few would disagree that the arts have value – in fact, more than six out of ten Georgians say the arts are "extremely important" to their communities.¹ The arts are important because of the joy and beauty they bring to our lives, for their ability to entertain, inspire and refresh, and for the invaluable and unique contribution they make to our quality of life. But many Georgians are not aware that public investment in arts partnerships, through the Georgia Council for the Arts, brings an incredibly impressive return, not only in culture and community, but in education and the economy.

Imagine. Stronger schools. Increased state revenues. Revitalized communities. A greater understanding of people and cultures. All are possible through public support of the arts. And all are being realized with the help of the Georgia Council for the Arts.

See for yourself...



Top: Columbus Symphony Percussionists; Middle: 2002 Summer Camp, Sautee Nacoochee Center; Bottom: Atlanta Artist Alejandro Aguilera

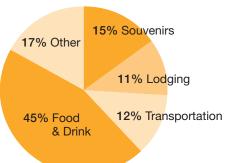
One. The arts make money for Georgia.

Arts organizations create jobs, spur local economies, and generate tax revenues. "Cultural activities attract tourists and spur the creation of ancillary facilities such as restaurants, hotels, and the services needed to support them. Cultural facilities enhance property values, tax resources, and overall profitability for communities. In doing so, the arts become a direct contributor to urban and rural revitalization."

> National Governors Association "The Role of the Arts in Economic Development," 2001

Nonprofit arts attendees spend an average of \$22.87 above the cost of admission

Americans for the Arts U.S. – Arts & Economic Prosperity: The Economic Impact of Nonprofit Arts Organizations and their Audiences





The arts are one of Georgia's biggest businesses, providing thousands of jobs and adding millions of dollars to state and local government coffers.

- In Metro Atlanta, the arts generate \$700 million in direct and indirect economic impact and provide more than 24,000 jobs.
- Patrons of the arts spend money on more than just tickets. In fact, each person attending an arts event spends approximately \$23 beyond the price of admission.
- Every dollar contributed to non-profit arts organizations generates 13 additional dollars of economic impact.²
- In a comprehensive economic impact study, the Atlanta Symphony Orchestra reports that its new Symphony Center for the citizens of Georgia will yield a monumental economic impact for this State including 800 jobs, \$350 million in personal income, \$900 million in economic output and \$35 million in additional tax revenue over a ten-year period. The entire project – from construction through operation – will yield a cumulative economic benefit of \$1.7 billion to the state's economy.

Georgian Dance Company University of Georgia Performing Arts Center

Two. The arts give students an edge in

Students who are regularly exposed to the arts are higher achievers than those who rarely experience the arts.



school.

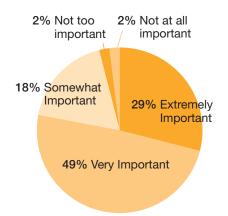


"The arts are as important to education as the oxygen is to the air we breathe. It does something to the neurons in our brains. If you learn music, you learn math. It promotes creative thinking and positive results. It enhances learning."

– Anne Fuller Retired educator, Glynn County

Whether participating in arts classes or attending arts performances outside of school, students who have regular interaction with the arts perform better in school and continue their education longer than their counterparts with less arts exposure.

- In Dodge, Dougherty and Bibb counties, the addition of arts programming, funded by Georgia Council for the Arts, led to significant increases in standardized test scores. Elementary school students raised their reading and math scores anywhere from six to 23 national percentile points.
- According to a 1998 study, arts education was directly linked to a 100-point increase in average SAT scores.³
- At-risk students who participate in the arts are more likely to stay in school. One alternative school doubled its graduation rate by adding arts to its curriculum.⁴
- John S. Davidson Fine Arts Magnet School in Augusta had the highest average SAT scores in Georgia and was recognized as the top school in the state in the 2001-02 school year.



Georgians know what the arts mean to education

Q: How important do you think it is to include the arts as a part of basic education?

Georgia State of the Arts Assessment, 2002, Artistic Logistics

Three. The arts attract tourists.

Georgia's

museums, orchestras and theaters – small and large – have proved to be magnets for visitors from outside as well as inside Georgia.

Colquitt/Miller Arts Council's Swamp Gravy turns Colquitt, Ga. into an arts destination

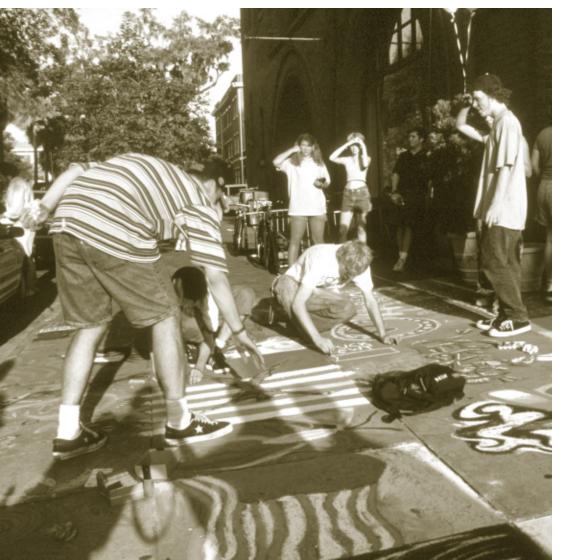
In the late 1980s, the southwest Georgia town of Colquitt (pop. 2,000) was a community in economic despair. Downtown, the theater lay abandoned. The hotel was boarded up. One of the most notable places to eat was a newly opened Hardee's.

Then the people of Colquitt cooked up Swamp Gravy.

Created and performed by an entirely local cast and crew, Swamp Gravy is a theatrical production celebrating the oral history of Colquitt. The performance, initially funded in part by a Georgia Council for the Arts grant of approximately \$700, has drawn thousands of visitors to Colquitt since opening in 1991. It also has spurred the renovation of the old Grow Hotel on the town square, the restoration of a local theater, and the opening of restaurants and other businesses.

The payoff has been tremendous: \$2 million in ticket sales alone, plus millions more in the food, fuel, lodging and entertainment purchased by tourists. Using revenue generated by Swamp Gravy, the Colquitt/Miller Arts Council has invested \$4 million to revitalize many downtown properties. Today, Colquitt stands as a national model for how a state and a community can leverage the arts to drive cultural tourism and revitalization. "Worldspan is honored to partner with Georgia Council for the Arts and to support cultural initiatives. Travel, tourism and the arts are the greatest equalizers among all generations, peoples and ages and promote learning and understanding."

> – Paul Blackney CEO and President, Worldspan



Visitors from the Southeast and beyond come to Georgia to experience its cultural offerings. They're drawn not only by the big exhibitions but also to the small, community playhouses and museums that offer a unique experience found nowhere else.

- Since putting a new emphasis on the arts, Albany has seen its annual tourism revenue increase from \$20 million to over \$150 million per year. Georgia Council for the Arts funded seven Albany arts organizations last year: the Albany Civil Rights Museum, Albany Museum of Art, Albany Symphony Orchestra, Theatre Albany, the Albany Area Arts Council, the Albany Community Chorus and the Albany Concert Association.
- The arts keep people in town longer. In a national travel survey, 65 percent of American adults said they added at least one day to their trips to take advantage of local cultural facilities or activities.
- Those who travel specifically to take in the arts spend more money during their visits – 50 percent more per day.⁵

Sidewalk Art at the Savannah College of Art and Design

Four. The arts bring communities together.

The arts serve as a tool for people to join forces in building better, stronger communities. The arts revitalize communities, give people shared cultural experiences, and unite people in addressing local social issues. They promote tolerance, empathy and understanding of people from all walks of life.

- Since 1988, the National Black Arts Festival has presented more than 25,000 artists in disciplines ranging from visual art to music to original theatre. More than five million people have experienced the world's largest celebration of African-American culture during the 10-day summer festival.
- Columbus' new RiverCenter for the Performing Arts contains two theatres, a concert hall, Columbus Public Broadcasting, educational facilities and public meeting spaces. The

246,000-square-foot complex has established itself as the cultural center of the Columbus region, drawing more than 82,000 visitors from surrounding areas in its first eight months.

- La Fiesta Del Puebla, an all-day Hispanic festival in Tifton, draws more than 6,000 people each year. Organized by Abraham Baldwin Arts Connection, the festival highlights the area's Hispanic culture through authentic Mexican food, music and arts.
- In a statewide poll, 89 percent of Georgians said it was important to have arts activities in their community; more than one-fourth said it was extremely important.⁶

Five. Georgia celebrates its culture through the arts.

The arts help us appreciate our individual heritage and rejoice in our diversity. We display, preserve and pass on age-old art forms to keep the history of Georgia alive. At the same time, we honor the Georgia we have become today by incorporating the arts of many cultures into our experience.

- The Georgia State Art Collection, managed by Georgia Council for the Arts preserves more than 600 original works by Georgia artists.
- Through its Folklife Project Grants, Georgia Council for the Arts helps to continue the legacy of traditional art forms, from Appalachian storytelling to gospel music to Chinese dance.
- Artists with unique talents keep their crafts alive through Traditional Arts Apprenticeship Grants. New artists learn such skills as African-American quilting, dulcimer making, and Hmong needlework from Georgia's master craftsmen.

Busy Bee Quilting Club, Dalton



Six. Industry wants the arts.

The arts enhance Georgia's quality of life, helping Georgia attract and retain businesses.

When deciding to relocate to Georgia or stay in a Georgia community, businesses want to know that Georgia has an educated workforce and cultural activities to satisfy them.

- The arts draw talented people to Georgia. Talented people, in turn, attract industry.
- In a study conducted by the U.S. Economic Development Administration, new economy businesses cited access to the arts, music and entertainment as an important quality-of-life factor when considering a new location.
- The arts provide continuing education for employees, especially in the areas of expanded creativity and "outside-thebox" analytical thinking.⁷

"...The captains of industry know there is life outside work and they want cultural activities for themselves and their employees."

> – Tim Martin CEO and President, Albany Chamber of Commerce



Seven. The arts provide a return on

With all the benefits the arts offer, investments in the arts deliver a high return on every dollar. The arts strengthen Georgia in many ways. One investment can reap many rewards. And investments in the arts tend to multiply, yielding a far greater return than the initial input.

- In the last 15 years, by wisely investing its budget in promising arts programs, Georgia Council for the Arts has turned \$55 million in state funds into more than \$1 billion in arts activity.
- For many small arts organizations, funding from a recognized source such as Georgia Council for the Arts lends credibility that can be leveraged to raise additional funds from private sources.



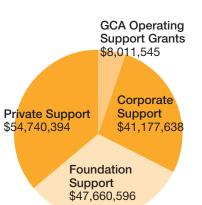
Dahlonega "Bear on the Square Mountain Festival"

public investment.



"The arts do more than enrich and enliven Georgia's cultural life – the arts fuel an economic engine that drives jobs and local businesses in communities large and small. The arts deliver a powerful return on investment, for a healthy economy and a progressive society. We need to make that investment."

– Arthur M. Blank Chairman, Metro Atlanta Chamber of Commerce Chairman, President and CEO, Atlanta Falcons



Total Support in FY 2000, 2001, 2002 for Georgia Council for the Arts Organizational Grantees

Seven reasons = One vision: Support



Extending the Arts to All of Georgia

Georgia Council for the Arts aims to put the arts within reach of every Georgian. Yet many citizens in Georgia live several counties away from an active arts community.

To extend the arts to all Georgians, the Council hopes to build a statewide network of "Beacon Counties" – counties that are home to many active grantee arts organizations. By supporting the arts in these strategically located counties, Georgia Council for the Arts can assist in putting the arts within a short drive of every Georgian.

A member of the group The Brethren, Underground Atlanta

the arts throughout Georgia.

The arts are invaluable to our state's economy, education and culture. Georgia Council for the Arts envisions a Georgia where every region, every county and every citizen has access to the arts and the many benefits the arts provide

- Georgia Council for the Arts funds a Touring Arts Roster of artists and groups that travel to underserved areas of the state. In 2002, touring programs included a Russian Balalaika trio, a classical Indian dance company, a jazz band, an opera company, puppeteers, storytellers, theater groups and symphony orchestras.
- Last year, Georgia Council for the Arts supported 328 programs and organizations statewide, extending the arts to over six million Georgians.
- Georgia Council for the Arts' Grassroots Arts Program (GAP) provides funding to Georgia's 159 counties through regional agencies, which in turn award grants to local arts organizations in their areas. Through the GAP program, GCA helps to ensure that every community has its fair share of available funding.



Atlanta Ballet, Centre for Dance Education

Seven reasons = One vision: Support

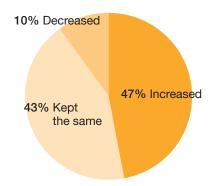
Georgia has made great strides in its arts environment, thanks to contributions from the state and many private sources. However, if Georgia is to fully reap the dividends that the arts offer, our public and private investment must increase.

- In FY 2002, 45 school districts requested over \$1.4 million in Georgia Challenge Program grants for curriculum-based arts education. Georgia Council for the Arts' budget provided \$678,500 to these school programs.
- Total funding requests to Georgia Council for the Arts in FY 2002 were over \$9 million; the Council awarded \$4 million in grants and services.
- When the arts lack state support, students in rural districts are less likely to receive the fine arts education which is required as part of the Georgia Quality Core Curriculum.

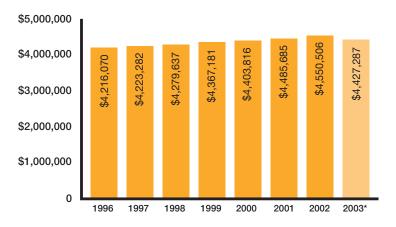
Georgians want public support for the arts

Q: Do you believe that government's role in funding arts activities in Georgia should be increased, decreased or kept the same?

Georgia State of the Arts Assessment, 2002, Artistic Logistics



the arts throughout Georgia.



GCA Appropriations History, 1996 – 2003

* Preliminary FY03 information as reported to NASAA in November. Source: National Assembly of State Arts Agencies , Annual Legislative Appropriations Surveys

Georgia Council for the Arts Grants

The Georgia Council for the Arts awards grants to organizations that share its mission and vision: to support excellence and diversity in the arts and to make the arts an essential part of the lives of all Georgians. The Council awards funding to support programming, management, and professional staff in arts-related organizations. Grant applicants are evaluated based on specific criteria and on the recommendations of a volunteer panel of experts in various artistic fields.

General Operating Support Grants

provide funding for the general operating budgets of arts organizations. The awards may be used to improve programming, administration, governance or accessibility. **Project Support Grants** provide funding for one-time arts projects sponsored by arts and non-arts organizations.

Technical Assistance Grants assist arts groups with funding to attend workshops, seminars, conferences and other leadership development programs so that their professional staff can advance their skills and knowledge in programming, management, technology and community service.

Community Partners Grants

encourage community partnerships that extend the public's access to the arts. Using funds from the National Endowment for the Arts Challenge America Program, the Community Partners program supports collaborative efforts between arts organizations and non-arts organizations, including non-profits, government agencies, schools and businesses.

The **Touring Program** delivers arts programming to underserved areas of Georgia. With funding from the Council, organizations such as school systems, public libraries and community arts councils can arrange appearances by artists and groups on an approved Touring Roster.

Arts Education Grants provide seed money for arts education in grades K-5. School systems combine the Council funding with local funding to develop or expand their arts curriculum. Schools and orga-

Programs

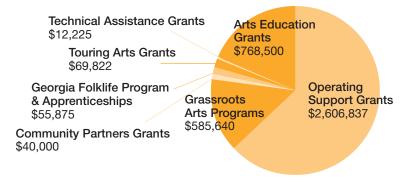
nizations are also eligible to use the services of artists on an approved roster at reduced fees.

The Georgia Folklife Program, in partnership with the Georgia Humanities Council, assists organizations and artists that wish to document, preserve or present traditional arts that express Georgia's rich culture and heritage.

The Grassroots Arts Program

(GAP) ensures that all 159 Georgia counties receive their fair share of support for the arts. The Council distributes GAP funds throughout the state on both a per-county and per-capita basis. Regional GAP agencies then evaluate and fund arts programs and organizations in their areas.

FY '02 Georgia Council for the Arts Grants by Program Area



2002 Grantee List

Abraham Baldwin Arts Connection Actor's Express, Inc. Albany Area Arts Council Albany Civil Rights Movement Museum Albany Community Chorus, Inc. Albany Museum of Art Albany Symphony Association, Inc. Alliance Theatre Company Alternate Roots American Museum of Papermaking Americus Theater and Cultural Center Authority Art Papers, Inc. Arts Clayton, Inc. Arts Connect Consortion Arts Council of Appling County, Inc. The Arts Council, Inc. The Arts Exchange Atlanta Ballet, Inc. Atlanta Baroque Orchestra, Inc. Atlanta Boy Choir, Inc. Atlanta Celebrates Photography, Inc. Atlanta Celtic Festival, Inc. Atlanta Chamber Players

Atlanta Chinese Dance Company Atlanta Coalition of Theatres Atlanta College of Art Atlanta Concert Band Atlanta Contemporary Art Center Atlanta Dogwood Festival Atlanta Feminist Women's Chorus Atlanta Gay Men's Chorus Atlanta International Museum of Art and Design Atlanta Lyric Theatre Atlanta Music Club The Atlanta Opera Atlanta Shakespeare Company Atlanta Street Theatre Atlanta Symphony Orchestra Atlanta Young Singers of Callanwolde Augusta Ballet, Inc. Augusta Children's Chorale Augusta Choral Society, Inc. Augusta Jazz Project, Inc. Augusta Mini Theatre, Inc. Augusta Opera Association, Inc. Augusta Players, Inc.

Augusta State University Augusta Symphony, Inc. Ballethnic Dance Company, Inc. Beacon Dance Company **Bibb County Schools** Blue Ridge Mountains Arts Association Bremen City School System Brenau University Galleries **Bulloch County Schools** Calhoun Gordon Arts Council Callanwolde Foundation, Inc. Camden County Schools Carrollton Parks, Recreation & Cultural Arts Department Catoosa County Schools Center for Public History Center for Puppetry Arts Chattahoochee Valley Art Museum Cherokee Community Chorale Cherokee County Arts Council Choral Guild of Atlanta, Inc. City of Atlanta City of Bainbridge City of Savannah

Clayton Festival Ballet, Inc. Clinch County School System Coalition of Concerned Africans, Inc. Coastal Islands Theater Cobb County Parks, Recreation & Cultural Affairs Cobb County School District Cobb Symphony Orchestra, Inc. Coffee Alliance for the Arts Collegium Vocale, Inc. Colquitt County Arts Center Colquitt/Miller Arts Council Columbia County Choral Society Columbus Museum Columbus Philharmonic Guild **Community Concert Association** of Newton County, Inc. Community Support Foundation, Inc. Convers/Rockdale Council for the Arts Cook County Arts Council Corporation of Mercer University Creative Arts Guild Crisp Area Arts Alliance, Inc. Cultural Arts Council of Douglasville

Dad's Garage Theatre Dance Force. Inc. Dance to a Different Drum Dancers Collective of Atlanta Decatur Arts Alliance, Inc. Decatur City Schools Decatur Civic Chorus Decatur County Schools DeKalb Choral Guild DeKalb Council for the Arts Dodge County Board of Education Dooly County School System Dougherty County School System Dunwoody Stage Door Players Eatonton Literary Festival and Book Fair Effingham County School System Emanuel Arts Council, Inc. Emanuel County School System FirstStage, Inc. Floyd County Board of Education Friends of Douglass Theatre Friends of the Rylander Fulton County Arts Council

Fulton County School System

Futral Road Elementary School (Griffin)

Gainesville Ballet Company, Inc.

Gainesville Pro Musica Concert Series, Inc.

Gainesville Theatre Alliance

Gateway Performance Production

Georgia College & State University, Arts & Letters

Georgia Ballet

Georgia Ensemble Theatre

Georgia Heritage Association for the Arts

Georgia Museum of Art

Georgia Poetry Society

Georgia Psychoeducational Network

Georgia Shakespeare Festival

Georgia Sinfonia

Georgia Southern University

Georgia Volunteer Lawyers for the Arts

Gertrude Herbert Institute of Art

Gilmer Arts & Heritage Association

Glynn County Schools

2002 Grantee List (continued)

Golden Isles Arts & Humanities Association Grady County Schools Greater Augusta Arts Council Gwinnett Council for the Arts The Hambidge Center for Creative Arts Hammonds House Galleries Hawkinsville-Pulaski County Arts Council High Museum of Art Horizon Theatre Company Houston Arts Alliance Houston County Board of Education IMAGE Film and Video Center Imperial Community Theater, Inc. Individual Visual Artist Coalition International Arts Association Jewish Theatre of the South Johnson County Board of Education LaGrange Symphony Orchestra Lowndes/Valdosta Arts Commission Macon Arts Alliance Macon Civic Chorale, Inc.

Macon Little Theatre Macon Symphony Orchestra, Inc. Madison-Morgan Cultural Center Main Street Players, Inc. Marcus Jewish Community Center of Atlanta Marietta/Cobb Museum of Art Metro Association for the Performing Arts Michael Carlos Museum/ Emory University MidSummer Macon Milledgeville-Baldwin County Allied Arts Monroe County School System Moving in the Spirit Muscogee County School System Museum of Arts and Sciences National Black Arts Festival National Sacred Harp Foundation, Inc. Northeast Georgia Regional **Development Center** Northeast Atlanta Ballet Ensemble Oconee Cultural Arts Foundation, Inc.

Ohoopee Regional Council for the Arts Okefenokee Heritage Center Pandean Players, Inc. Penumbra Productions Perry Players, Inc. Phoenix Theatre Academy, Inc. Piccadilly Puppets Company Play Ground Theatre Poetry Atlanta, Inc. Polk School District Project MAGIC Foundation, Inc. Prospect Theater Company, Inc. Push Push Theater Quinlan Arts Randolph Arts Council **Reynoldstown Revitalization** Corporation Richmond County School System Rome Area Council for the Arts **Ruth Mitchell Dance Theatre** Sautee-Nacoochee Community Association Savannah Coastal Puppetry Guild The Savannah Folk Music Society

Savannah Onstage Savannah Symphony Society, Inc. Savannah Theatre Company, Inc. Savannah-Chatham County Public Schools Sawnee Cultural Arts Center Several Dancers Core Snake Nation Press, Inc. Song of Atlanta Show Chorus Springer Opera House Spruill Center for the Arts Statesboro-Georgia Southern Symphony Association Steffen Thomas Museum and Archives Stephens County Public Schools Sumter County School System Talbot County Board of Education Taliaferro County Board of Education Telfair Museum of Art TellTale Theatre Theater of the Stars Theatre Albany

Theatre du Reve Theatre Gael, Ltd. Theatre in the Square Theatre Macon Theatrical Outfit, Inc. Thomas A. Dorsey Birthplace Thomaston-Upson Arts Council Thomasville City School System Thomasville Cultural Center Troup County School System Tubman African American Museum Twiggs County Public School System Unified Government of Athens-Clarke County University of Georgia, Office of Performing Arts Valdosta City School System Vidalia City School System VSA Arts of Georgia WABE-FM Walton County Music Guild Warner Robins Little Theatre Warsaw Ocee Community Arts Center

Washington County School System White County School System William Breman Jewish Heritage Museum Wonderquest, Inc. Worth County Young Audiences of Atlanta Young Harris College Youth Art Connection

Folklife Traditional Arts Apprenticeship Program

Arthur Peter Dilbert Clifford "Chunk" Dingler Sammy Blue Favers Yvonne J. Grovner Dante L. Harmon Myrtie Highsmith Ernie Mills Erik Murray Ngoma Ndaw Mario Peralta Earl Walker Sr.

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David Yu *Atlanta*

Mission

The mission of the Georgia Council for the Arts is to encourage excellence in the arts, to support the arts' many forms of expression, and to make the arts available to all Georgians by providing funding, leadership, programming and other services.

Funding for the Georgia Council for the Arts is provided by the Georgia General Assembly, the National Endowment for the Arts and other private and public sources.

Vision

The Georgia Council for the Arts believes that the freedom to create, view and interact with a diversity of artistic expression is essential to our democracy and fosters mutual respect for the beliefs and values expressed in the First Amendment.

We envision a Georgia that...

- Embraces the arts as an important part of everyday life.
- Believes the arts provide a significant cultural foundation for our future.
- Acknowledges artists as a valuable resource.
- Believes citizen involvement in the arts is vital to preserving our cultural heritage.
- Embraces arts education as integral to the learning process and a crucial component of a complete education.
- Believes the arts are a catalyst for community development.
- Utilizes and promotes the arts as a powerful economic force.
- Supports quality arts programs and services designed to improve the quality of life in Georgia.
- Provides access to quality arts experiences for all citizens of Georgia regardless of race, ethnicity, geographic location, sex, religion, age, economic level, sexual orientation, or disability.

Endnotes:

- 1 Georgia State of the Arts Assessment, 2002, Artistic Logistics
- 2 Metro Atlanta Chamber of Commerce Economic Impact Study, 1997
- 3 "Profiles of SAT and Achievement Test Takers," The College Board, 1998
- 4 Arts Impact: Improving Odds for At-Risk Youth, Jennifer Milner, 2001
- 5 Metro Atlanta Chamber of Commerce Economic Impact Study, 1997
- 6 Georgia State of the Arts Assessment, 2002, Artistic Logistics
- 7 Evaluating the Link Between Arts and Business, Metro Atlanta Chamber of Commerce, 2001

Photo Credits:

Paul Efland, University of Georgia Diane Kirkland Tracy Schwartz Richard Thomason, *Columbus Ledger Enquirer* National Black Arts Festival Archives University of Georgia Dance Archives

Quick reference guide: Supporting the Arts in Georgia

Seven Compelling Reasons to Build Support for the Arts in Georgia

- 1. The arts make money for Georgia.
- The arts give students an edge in school.
- 3. The arts attract tourists.
- 4. The arts bring communities together.
- 5. Georgia celebrates its culture through the arts.
- 6. Industry wants the arts.
- 7. The arts provide a return on public investment.

In FY 2002, the Georgia Council for the Arts received requests for over \$9 million in assistance. Based on its budget, it awarded \$4 million in grants and services.

Ninety percent of Georgians surveyed support government funding of the arts and more than one-third believe public funding should be increased.



This book made possible by the generous support of the National Endowment for the Arts and Worldspan.





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